## SCAQMD HIGH CUBE WAREHOUSE TRUCK TRIP STUDY WHITE PAPER SUMMARY OF BUSINESS SURVEY RESULTS June, 2014

#### Introduction

SCAQMD staff developed a business survey to inquire of warehouse operators various practices they employ that might affect their truck traffic. This business survey was conducted as part of a broader study investigating truck trip rates associated with high cube warehouses for use in CEQA air quality analyses. Study materials, including the detailed development process for this survey, can be found online. The survey was prepared after receiving input from a Stakeholder Working Group composed of local government staff, warehouse developers, and environmental interest groups. This white paper provides summary results from this survey. More detailed statistical analyses conducted by Dr. Bob Russell and Dr. Kanok Boriboonsomsin from UC Riverside can be found on the study webpage (http://www.aqmd.gov/home/regulations/ceqa/air-quality-analysis-handbook/high-cube-warehouse). Responses for each survey question are summarized below. In order to protect proprietary data, the majority of facilities' responses are not reported individually here, at the request of the warehouse operators. Appendices to this white paper include:

- The survey itself (Appendix A)
- The survey cover letter (Appendix B)
- Anonymous responses from a small subset of warehouse operators who stated that their facility information could be released publicly if their anonymity is retained (Appendix C)
- The list of facilities who were sent the survey by SCAQMD (Appendix D)

Surveys were primarily conducted using an online service (surveymonkey.com) and were sent to approximately 400 warehouse operators within the South Coast Air Quality Management District in the spring of 2013. This list of facilities was compiled by SCAQMD's consultant, Breazeale and Associates, building upon their existing business contacts, and supplementing this data based on a literature review. Each of the approximately 400 facilities was contacted to alert them of the upcoming survey and to confirm key details, including building size, number of dock doors, address, and contact information. This list of facilities was provided to the Stakeholder Working Group after the survey had been distributed and the responses had already been received. After the survey was distributed via email, approximately 250 warehouse operators received reminder phone calls asking them to complete the survey. SCAQMD staff also reached out to NAIOP and IWLA, two warehouse industry trade groups, to distribute the survey to their members. Participation in this survey was strictly voluntary. 63 total

<sup>&</sup>lt;sup>1</sup> http://www.aqmd.gov/home/regulations/ceqa/air-quality-analysis-handbook/high-cube-warehouse

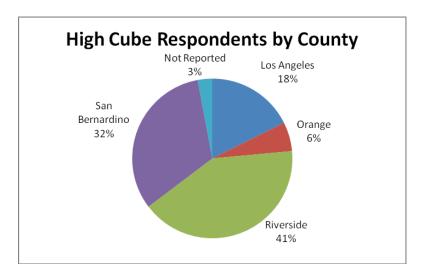
warehouse operators responded, 34 of which were operating high cube warehouses. 11 facilities provided responses in person during SCAQMD staff tours.

After considering various definitions used by local governments and trade groups, and based on feedback received from the Stakeholder Working Group, high cube warehouses in this study include the following key characteristics:

- Greater than 200,000 sq. ft. in floor area
- Minimum ceiling height of 24 ft.
- Generally more than one dock door per 10,000 sq. ft. of floor area
- Used primarily for the distribution of goods
- High level of automation/mechanization

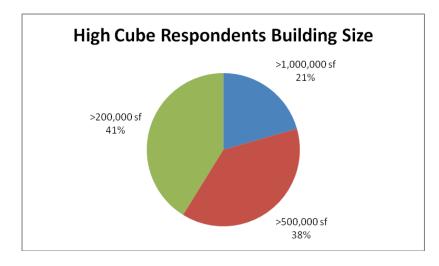
#### Site Location

All 34 of the high cube respondents were located within the South Coast Air Basin, predominantly in the Inland Empire as shown in the pie chart below. Data provided by SCAG showed a distribution of existing warehouses that differ markedly from the distribution of warehouses that responded to the survey. In particular, SCAG's data showed more existing warehouses in LA County and fewer in Riverside County. However, the results of this survey should be more representative of future development given the trend of developing more warehouses in the Inland Empire compared to LA County.



#### **Building Size**

All 34 of the high cube respondents' buildings ranged from a minimum of approximately 247,000 sf to more than 2 million sf, with an average size of approximately 730,000 sf.



#### Ceiling Height

Ceiling heights of all 34 high cube respondents ranged from 24 to 48 feet.

#### **Dock Doors**

Only five of the 34 high cube respondents had less than one dock door per ten thousand square feet of building area. All five facilities were determined to be high cube warehouses based on their overarching similarity to other facilities. SCAQMD staff visited two of the facilities, and a third facility has been included in a previous local trip count study of high cube warehouses conducted by NAIOP.

Table 1 Ratio of Dock Doors per 10,000 sq. ft. of Warehouse

Statistical Measure	Ratio (doors/10,000 sf)
Minimum	0.4
Maximum	5.0
Average	1.8

#### Rail Service

27 of 34 high cube respondents did not have any goods moved by an onsite rail line. Of the six facilities that reported using onsite rail, only five reported the number of daily truck trips. Four of these facilities reported truck trip rates lower than the overall average trip rate, while one facility reported a trip rate substantially higher than the average rate from all high cube respondents. This small sample size yields an average truck trip rate for facilities using onsite rail that is not statistically distinguishable from the average truck trip rate for all of the high cube respondents.

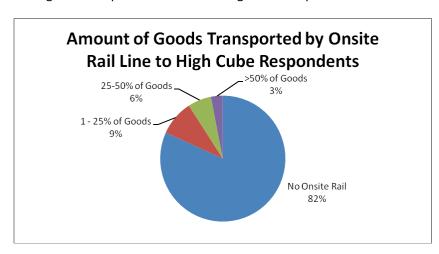
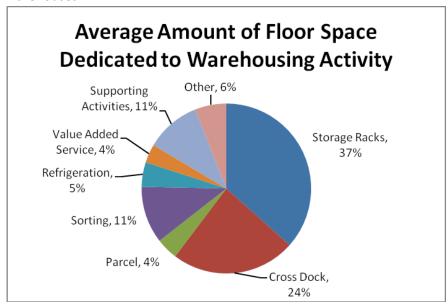


Table 2 Truck Trip Rate at High Cube Warehouses Using Onsite Rail

	Facility ID	Truck trips/tsf
	39	0.14
Departed Truck Trip Date of Feeb High Cube Marcheuse	44	0.25
Reported Truck Trip Rate of Each High Cube Warehouse Using Onsite Rail	17	0.31
Oshig Olisite Kali	20	0.46
	21	1.67
Average Reported Truck Trip Rate for High Cube Respondents Using Onsite Rail		0.57
Average Reported Truck Trip Rate for All High Cube Respondents		0.53

#### **Use of Floor Space**

The amount of floor space dedicated to each activity varied greatly for each of the 34 high cube warehouses.



#### Type of Goods Handled at Warehouse

Only 32 of the 34 high cube respondents reported the types of goods handled in their facility. 13 of the 32 of the respondents listed more than one type of good handled at their facility. The table below shows the number of facilities that reported handling each type of goods.

Table 3 Number of High Cube Respondents Handling Each Type of Goods

<u>Raw</u> Materials	Durable Goods (furniture, appliances, etc.)	Non- Perishable Consumable Goods (clothing, toys, etc.)	Perishable Consumable Goods (food, drinks, etc.)	<u>Parcel</u>	<u>Other</u>
3	9	21	14	5	3

An additional observation from this dataset is that the average truck trip rate for facilities that handle perishable goods appears to be significantly higher than for facilities that don't handle perishable items. Facilities that handle perishable goods are presumed to also have onsite cold storage.

**Table 4 Truck Trip Rate at Warehouses with Cold Storage** 

Warehouse Type	Reported Truck Trip Rate (trips/tsf)
Handles perishable goods	0.65
Does not hand perishable goods	0.45

#### **Employment**

31 out of the 34 high cube respondents reported the number of employees that aren't truck drivers working in their facility on a typical day. 19 of these facilities reported that they used part time workers. The table below shows the number of workers per thousand square feet of warehouse.

Table 5 Number of Employees per Thousand Sq. Ft. of Warehouse

	Full Time Employees per Thousand Square Feet	Part Time Employees per Thousand Square Feet
Average	0.32	0.05
Maximum	1.05	0.72
Minimum	0.04	0.00

#### **Peak Season**

Of the 28 of the high cube respondents that reported the peak monthly activity at their facility, 25 facilities reported more than one month as their peak period. The table below show the total number of high cube respondents that reported each month as a peak month. As expected with traditional holiday and back to school shopping seasons, the fall months most commonly show the highest activity.

Table 6 Number of High Cube Respondents Reporting Peak Activity During Each Month

Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
4	5	7	5	5	4	5	7	10	13	12	6

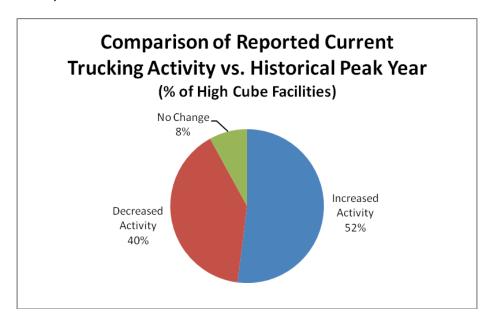
All of these high cube facilities reported increased trucking activity during these peak months as indicated in the table below.

**Table 7 Increased Trucking Percentage During Peak Months** 

Statistical Measure	Percent Increase
Minimum	5%
Maximum	100%
Average	27%
Cold Storage Average	20%
Non-Cold Storage Average	33%

#### **Historical Activity**

25 high cube respondents provided a comparison of how their current number of deliveries compared to their historical best year. As indicated in the chart below, approximately half reported that current activity is higher than their previous peak year, with most of the remainder reporting a decrease in activity.



Trucking increased 19% on average for high cube respondents that reported increased current activity relative to their previous historic peak year. The reported range of increased trucking varied from 3% to 100%. Trucking decreased 22% on average for high cube respondents that reported decreased current activity relative to their previous historic peak year. The reported range of decreased trucking varied from 10% to 60%. 40% of all high cube respondents report more than a 15% difference between current trucking activity and their historic best year.

#### Percent Utilization of the Warehouse

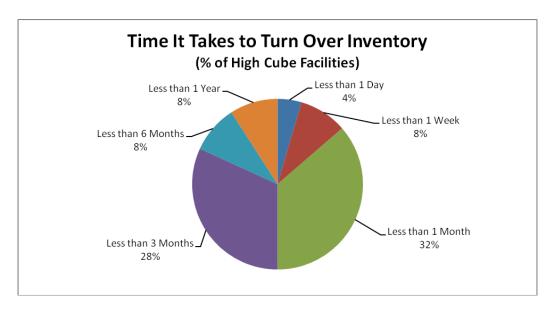
32 out of 34 high cube warehouse respondents reported being the only tenant in their facility. In order to determine how much of the facility each operator uses, a follow up question was asked in the survey regarding what percent of the facility is utilized. 28 out of 34 high cube warehouse respondents reported how much of their facility that they utilize, with results tabulated in the table below. More than half of these 28 high cube respondents reported utilizing more than 80% of their facility.

**Table 8 Percent Utilization of Warehouse Space** 

Reported Level of Utilization of the Facility	Percent of High Cube Warehouse Respondents
50% – 60%	7%
60% – 70%	21%
70% – 80%	18%
80% – 90%	25%
90% – 100%	29%

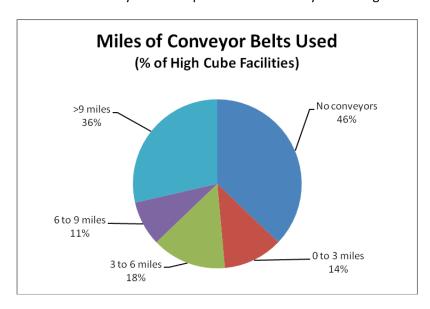
#### Time to Turn Over Goods

One measure of how fast goods flow is the number of 'turns' a warehouse can do in a specified period of time. A 'turn' is the time it takes to turn over the inventory of a warehouse. 25 of 34 high cube warehouse respondents provided an answer to the question regarding their turn rate as indicated in the pie chart below. The categories below are exclusive such that those reporting as less than one year are also therefore more than six months.



#### Facility Automation - Miles of Conveyor Belts

One of the key parameters often used to define a high cube warehouse is the 'high level of automation' used at a facility. However the kind of automation used is generally never specified. This survey asked facility operators to identify automated features that they use such as conveyor belt systems, forklifts, pallet jacks, barcoding, and automated sorting and storage. The first parameter shown below describes the miles of conveyor belts reported to be used by the 28 high cube warehouse respondents.



#### Facility Automation - Pallet Jacks/Forklift Usage

29 out of 34 high cube warehouse respondents reported how many pallet jacks/forklifts were used at their facility. As expected, larger facilities tend to use more pallet jacks/forklifts, though the correlation is not statistically significant.

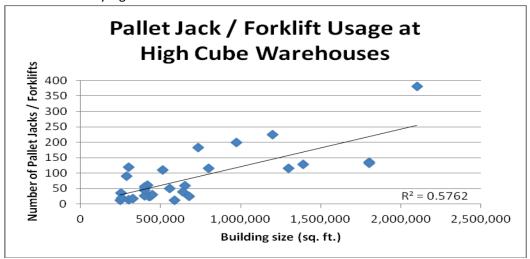
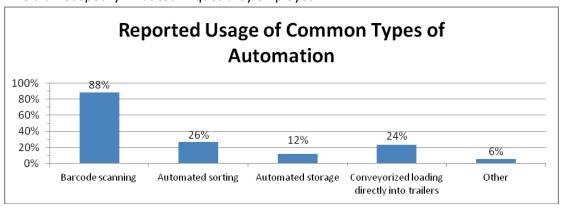


Table 9 Pallet Jack / Forklift Usage

Statistical Measure	Number of Pallet Jacks / Forklifts at Facility per Thousand Square Feet of Building Area
Minimum	0.02
Maximum	0.40
Average	0.12

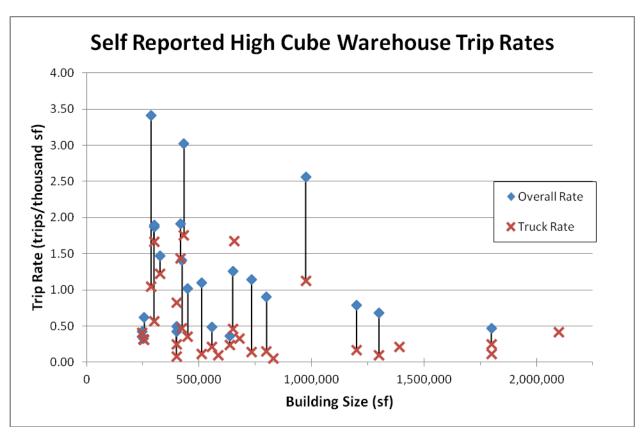
#### Facility Automation – Common Types

The following graph shows the percentage of facilities (34 total) reporting usage of common types of automation. Barcode scanning includes an optical scanner tied to an inventory tracking system that is nearly ubiquitous in use. Automated sorting systems may include conveyor systems that automatically redirect some goods onto different tracks. Automated storage systems will place items directly onto shelves. Conveyorized loading directly into trailers includes conveyor belts that can be moved directly into trailers for easier loading and unloading. 'Other' automation was only reported by two facilities who did not specify what techniques they employed.



#### **Reported Trip Rate**

Out of 34 high cube warehouse respondents, 23 and 31 facilities provided the number of employee vehicles and trucks, respectively, that arrive at their facility on the busiest day of a typical week. A trip is defined as when a vehicle crosses the threshold of a facility. A vehicle entering a facility, then later exiting the facility would count as two trips. The overall rate is defined as trips from all vehicles (cars + trucks) visiting a facility divided by the building size. The truck rate is similarly defined as trips only from trucks visiting a facility divided by the building size. The chart and table below provide the self-reported trip rates from this survey. Seven facilities that responded to the survey also were counted as part of this study. For those seven facilities, the trip counts found an average of 37% higher truck trip rates than the self-reported survey rates.



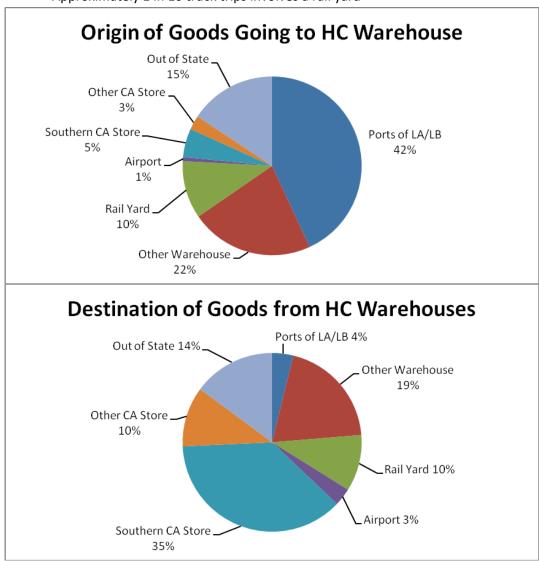
**Table 10 Self Reported Trip Rates from High Cube Warehouses** 

Statistical Measure	Overall Trip Rate (trips/thousand sf)	Truck Trip Rate (trips/thousand sf)
Minimum	0.33	0.05
Maximum	3.41	1.76
Average	1.22	0.53

#### Origin and Destination of Goods

22 of 34 high cube warehouse respondents provided the origins and destinations of goods flowing to and from their facility. Major trends seen in the charts below include:

- The ports of Los Angeles and Long Beach make up a large share of imported goods yet only a minor component of exported goods
- Approximately 1 in 5 truck trips occurs between warehouses
- Approximately 1 in 7 truck trips involves an out of state location
- Approximately 1 in 10 truck trips involves a rail yard



#### Hostlers

28 out of 34 high cube warheouse respondents provided the number of hostlers that they use onsite. Of these 28 facilities, only three reported not using any hostlers. The maximum number of hostlers reported at a single facility was 11 and the average usage was 3.6 hostlers per million square feet of building area.

## Appendix A Business Survey

Exit this survey



**User Information** 

		12%
1. Facility Information		
Facility Name		
Facility Street Address		
City		
State		
Zip Code		
2. Contact		
Name		
Title		
Phone		
E-mail		
	Next	

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Duilding Information	CARLES AND A CARLES AND A CARLES AND A SHARMAN AND A SHARMAN AND A CARLES AND A CAR
Building Information	
	25%
3 What is the size of v	our warehouse excluding office space?
Warehouse size in square fe	
Waterloade 3ize in square to	
4. Are you the only ten	ant at this facility?
C Yes	
C No	
5. What is the approxim	mate ceiling height of your building?
Ceiling height in feet	
6. How many dock doc	ors are located at your warehousing operation?
Number of dock doors	
7. What percent of goo	ds are transported to/from your warehouse using an onsite rail line?
O percent	C 25 to 50 percent
C 1 to 25 percent	O Greater than 50 percent
8. What percentage of	floor space is typically dedicated to each activity?
Storage racks	
Cross dock	
Parcel	
Sorting	
Refrigeration/freezer	

Value added service (labeling, etc.)	
Supporting activitites (pallet handling, forklift battery charging, cardboard handling, etc.)	
Other	
	Prev Next
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	Be a clean air	r partner with 15-minutes of your time
Operations		
		38%
9. What type of goods	do you handle at your wareho	ouse?
Raw materials	,	
☐ Durable goods (furniture	e, appliances, etc.)	
□ Non-perishable consum	nable goods (clothing, toys, etc.)	
☐ Perishable consumable	goods (food, drinks, etc.)	
☐ Parcel		
Other (please specify)		
10. Approximately how typical day?  full time part time	many employees that aren't t	truck drivers work at your facility on a
11. Which month(s) do	you move the highest volume	e of goods?
☐ January	☐ May	☐ September
☐ February	☐ June	☐ October
☐ March	☐ July	November
☐ April	☐ August	December
12. How much more truaverage months?	ucking occurs at your facility o	during these month(s) compared to
% increase		

% h	igher				
% lo	ower				
14.	At what percentage of utili	zatio	on is your warehouse?		
0	Less than 50 percent utilization	0	60 to 70 percent utilization	0	80 to 90 percent utilization
0	50 to 60 percent utilization	0	70 to 80 percent utilization	0	90 to 100 percent utilization
15.	How long do you generally	/ tak	e to turn over most of your	inv	entory?
0	Less than 1 Day	0	Less than 1 Month	0	Less than 6 Months
0	Less than 1 Week	0	Less than 3 Months	0	Less than 1 Year
			Prev Next		

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Warehouse Truck Trip Study	South Coast AQMD
Be a clean air partner with 15-minutes of your	

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				Веас	lean air p	partner with 15-n	ninutes d	of your time
Auto	mation							
1010	mation							
							50%	
	If your wareho					_	rough	out your facility,
0	We don't use cor	nveyors	0	3 to 6 miles		O 9 m	iles or gr	eater
0	0 to 3 miles		0	6 to 9 miles				
17.	How many for	klifts/pallet ja	acks	does your	busines	s use?		
Nun	nber of forklifts/pal	let jacks						
		ilty use any o	of th	e following	process	ses to automate	your w	/arehouse
ope	erations?							
	Barcode scannin	9						
	Automated sortin	ıg						
	Automated storage	ge						
	Conveyorized loa	ading and/or unlo	adin	g directly into tr	ailers			
	Other							
				Prev	Next			

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Vehicle Activity 62% 19. How many employee vehicles enter through your gate(s) on the busiest day of a typical week? Number of light duty cars and pickup trucks 20. How many delivery trucks enter through your gate(s) on the busiest day of a typical week? Number of delivery trucks 21. What approximate percentage of deliveries come from the following locations? Port of Los Angeles Port of Long Beach Port of San Diego Port Hueneme Other Warehouses Rail Yard Airport Local Store (southern CA) Non-local Store (other CA) Out of State 22. What approximate percentage of deliveries go to the following locations?

Port of Los Angeles	
Dort of Long Dooph	
Port of Long Beach	
Port of San Diego	

Port Hueneme	
Other Warehouses	
Rail Yard	
Airport	
Local Store (southern CA)	
Non-local Store (other CA)	
Out of State	
	Prev Next

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Fleet Information

	75%
23. How many hostlers (i.e., yard goats)	does your warehouse operate?

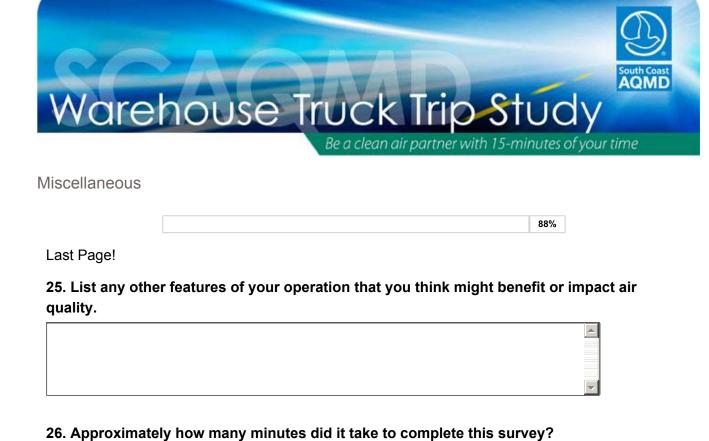
- 24. If you own heavy duty delivery trucks, please indicate which engine technology makes up the largest portion of your fleet:
- Pre-2007 model year diesel engines
- O Model year 2007 or newer diesel engines
- Model year 2010 or newer diesel engines
- O LNG
- Other alternative fuel

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27. Do you have any comments and/or suggestions regarding the questions included in this survey?

inis survey:	
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	~

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Thank you for helping us with our survey. Have a nice day!

		100%
Prev	Done	

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Thank you for completing our survey!

Done

## Appendix B Business Survey Cover Letter



February 22, 2013

To Whom It May Concern,

The South Coast Air Quality Management District (AQMD) is conducting a study of high cube warehouses to better understand the number of trucks visiting these facilities. The primary air quality issue with warehousing is associated with trucks.

The AQMD staff needs your help. We are requesting that you participate in a short survey to answer questions about your warehouse and the number of trucks visiting your facility. The survey takes about 15 minutes. You can access the survey online at the link below.

#### https://www.surveymonkey.com/s/XSJWYWP

All data collected from this survey will be aggregated from the hundreds of other businesses taking the survey prior to publishing the report. Lastly, we will send a copy of the final study to participants in the survey. You can find more information about this survey on AQMD's website at the link below.

#### http://www.aqmd.gov/ceqa/Warehouse/Survey FAQ.html

If you have any questions, please call Ian MacMillan, Program Supervisor with AQMD at (909) 396-3244, or you may contact our consultant conducting the study, Breazeale and Associates at (360) 297-0762. We look forward to your cooperation.

Sincerely,

Susan Nakamura Planning Manager

Lusan Napun

In order to protect any proprietary data regarding your business operations, any answers you provide will be kept confidential pursuant to AQMD public records request policy. <a href="http://www.aqmd.gov/prr/prag.html">http://www.aqmd.gov/prr/prag.html</a>

# Appendix C Anonymous Responses from Warehouses That Permitted Release of Data



What percentage of floor space is typically dedicated

											typically									
										What	dedicated					What type				
										percentag						of goods				it Approximat
										of floor	activity? -			What type		do you			ely how	ely how
				What	What				What	space is	Supporting			of goods	do you	handle at			many	many
			How many		percentage		What	What	percentag		activitites	What		do you	handle at	your		What type		employees
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		e ceiling	are located			of floor	of floor	of floor	space is	to each	handling,	of floor	of goods	your	warehouse	?	What type	do you	truck	truck
		height of		to/from	typically	space is	space is	space is	typically	activity? -	forklift	space is	do you	warehouse		Perishable		handle at	drivers	drivers
		your	warehousin		dedicated	typically	typically	typically	dedicated		battery	typically	handle at		perishable			your	work at	work at
		building? -		warehouse		dedicated	dedicated	dedicated		added	charging,	dedicated	your	goods	consumabl		handle at			y your facility
	only tenant		operation?		activity? -	to each	to each	to each	activity? -		cardboard	to each	warehouse		e goods	(food,	your	? - Other		I on a typical
D	at this facility?	height in	Number of		Storage	activity? -	activity? -	activity? -		i (labeling,	handling,	activity? -	? - Raw	appliances		drinks,	warehouse			
RespondentID		feet	dock doors		racks	Cross dock		Sorting	on/freezer	etc.)	etc.)	Other	materials	etc.)	toys, etc.)	etc.)	? - Parcel	specify)	time	time
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2591366101		38		0 percent	1	75		5	5	0	5 10	0 (	D	Durable go			consumable		10	
2584649880	Yes	35		0 percent	75	20	)					5			Non-perish	able consun	nable goods	Redac		
2584132981	Yes	30	33	1 to 25 per	60		)	2 .	10	0 1	0 5	5 1	3	Durable go	c Non-perish	a Perishable	consumable	tod	20	
2551826231	Yes	40	64	0 percent	40	20	) 1	5	15	0	0 5	5 :	5						246	6 76
2550709854	Yes	30	4	0 percent	40	10	)		15 1	5		5	5			Perishable	consumable	for	30	3
2549683130	Yes	20	3	0 percent	25	55	;				20	0	Raw mater	ials					20	0 0
2548786949	Yes	60	2	Greater tha	. 2	98	3											Confi	20	)
2541304556	Yes	32	116	0 percent	F	90	)	5	5	0	1 90	0	Raw mater	i: Durable do	r Non-perish	. Perishable	consumable			300
2489934648	No	35		0 percent		100	1								c Non-perish			dentia	100	1
2485689471		15		0 percent	60		1	n -	10	0 1	0 10	n	Raw mater			able consun		lity	250	
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2485105585	Yes	30	16	0 percent	25	15	, 1	U	5	0 1	0 2	5 1	U		Non-perish	able consun	nable goods	((	<u>/</u> 18	3 25

													How much		How does			If your warehouse uses conveyorized track/belt to move		Does your	Does your	Does your facilty use	Does your facilty use any of the following processes	
													more	current	current			goods		facilty use				Does your
														number of	number of			throughou				following	your	facilty use
	140.1.1	140.1.1	140.1.1	140.1.1.	Which	Which	140.1.1	140.1.1.	Which	140-1-1-	140.1.1.	140.1.1	occurs at	total	total			your		following			warehouse	
	Which month(s)	Which month(s)	Which month(s)	Which month(s)	wnich month(s)	month(s)	Which month(s)	Which month(s)	wnich month(s)	Which month(s)	Which month(s)	Which month(s)	your facility during		deliveries compare t	o At what	How Iona	facility, approxima		l processes to		to automate	operations	processes
	do you	do you	do you	do you	do you	do you	do you	do you	do you	do you	do you	do vou	these	your	vour	percentage		elv how	does vour	automate	VOUL	VOUL	Convevoriz	
	move the	move the	move the	move the	move the	move the	move the	move the	move the	move the	move the	move the	month(s)	historical	historical	of	generally	many mile		your	warehouse	warehouse	ed loading	automate
	highest	highest	highest	highest	highest	highest	highest	highest	highest	highest	highest	highest	compared	best year?	best year		take to turr	n of	use? -		operations	operations		your
	volume of	volume of	volume of	volume of	volume of	volume of	volume of	volume of	volume of	volume of	volume of	volume of	to average	(only fill in	(only fill in		over most	conveyor	Number of			?-		warehouse
	goods? - January	goods? - February	goods? - March	goods? - April	goods? - May	goods? - June	goods? - July	goods? - August	goods? - September	goods? -	goods? - November	goods? - December		one) - %	one) - % lower	warehouse	of your inventory?	do you	torklifts/pa et iacks	I ? - Barcode scanning		Automated		operations ? - Other
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2584132981			March	April	May				September		November		20				r Less than			) Barcode so				
2551826231	January				,		July						20	)	1	5 90 to 100 p	Less than	3 3 to 6 mile	s 11	1 Barcode so	«Automated	sorting	Conveyoriz	ed loading ar
2550709854	January	February	March										10		)	50 to 60 pe	r Less than	1 We don't u	ıs 1.	2 Barcode so	anning			
2549683130		February	March	April	May	June	July	August	September	October	November	December	0			10 70 to 80 pe				4				
2548786949							July	August	September				10			5 90 to 100 p				5 Barcode so	anning			
2541304556				April	May	June	July	August	September		November	December	40			i0 50 to 60 pe				-				Other
2489934648			March	April	May	June	July	August	September	October			30			0 90 to 100 p				7 Barcode so				
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	How many																										
	employee																										_
	vehicles	How many																									Do you
	enter	delivery		What			What			What	What													If you own			have any
	through	trucks		approximat		What	approximat			approxima	t approxima			What			What			What	What			heavy duty			comments
	your	enter	approximat		approximat	approxima		What	What	e	e	approxima		approxima		What	approximat			approximat	approximat				features of		
	gate(s) on		е	percentage		е		approximat	approxima	t percentage	e percentage		approxima		approxima	t approxima		What	What	е	е	approximat			your	ely how	suggestion
	the busiest		percentage		percentage	percentage		e	е	of	of	percentage		percentage		e		e approxima	t approximat	t percentage	percentage		How many			many	s regarding
	day of a	gate(s) on		deliveries	of	of	deliveries		percentage		deliveries	of	percentage		percentage	e percentage		e	e	of	of	percentage				minutes did	
	typical	the busiest		come from		deliveries	come from		of		come from		of	deliveries	of	of		percentage	e percentage		deliveries	of	(i.e., yard		think might		questions
	week? -	day of a	come from		come from			deliveries	deliveries	the	the	come from		go to the	deliveries	deliveries	go to the	of	of	go to the	go to the	deliveries	goats)			complete	included in
			the	following	the	the	following	come from			following	the	go to the	following	go to the	go to the	following	deliveries	deliveries	following	following	go to the		technology		this	this
	light duty	week? -		locations?	following	following	locations?		the		<ul><li>locations?</li></ul>		following	locations?	<ul> <li>following</li> </ul>	following	locations?		go to the	locations?			warehouse		quality		survey? -
	cars and	Number of	locations? -		locations?			following	following		Non-local	locations?				<ul> <li>locations?</li> </ul>		following	following		Non-local	locations?		the largest		Open-	Open-
	pickup	delivery	Port of Los		Port of San			locations?		- (southern	Store	Out of	Port of Los		Port of Sar		Warehouse		<ul> <li>locations?</li> </ul>	- (southern	Store	Out of			Ended	Ended	Ended
	trucks	trucks		Beach	Diego	Hueneme	S	Rail Yard	Airport	CA)	(other CA)	State	Angeles	Beach	Diego	Hueneme	S	Rail Yard	Airport	CA)	(other CA)	State	hostlers	your fleet:	Response	Response	Response
2607136253	75							10	)			1	0 (	) (	) (	0	45		5	40		10	) 1	I		15	5
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2549683130							100										100	1						) Model year			) No
2548786949		2 40	, ,				100	, ,,,				1	0				100							) Model year			
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2541304556				40	,			5	•					,	•			9	U				4			10	
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2485689471	1000			1	0	)	0 98		) .	1 .	1 .	1	1 (	) (	) (	0 (	) (	)	0 98		98			) Model year	2007 or new		
2485110546	375	5 100	) 5				85	;				1	0							85		15	5 4	Model year	New techno	10	)
2485105585	. 2	2 30	30	70	)															5	30	) 65	5 (	)		20	)

### Appendix D List of Facilities Survey Was Sent To

Facility Name/Company/Organization **Address** Aguilar Warehouse Inc. 8939 Etiwanda Avenue, Rancho Cucamonga, CA 91739 Albertsons/Sav-On Drug Stores 200 N. Puente Street, Brea, CA 92821 Albertsons/Sav-On Drug Stores 21700 Barton Road, Colton, CA 92324 Allegro Manufacturing (Division of Conair) 9350 Rayo Avenue, South Gate, CA 9080 ALERE Property Group LLC 1151 S. Mildred, Ontario CA 91764 ALERE Property Group LLC 11850 Riverside Drive, Mira Loma, CA 91752 ALERE Property Group LLC 11455 Cantu Galleano, Mira Loma 91752 ALERE Property Group LLC 12450 Philadelphia Street, Mira Loma, CA 91752 ALERE Property Group LLC Gateway North, San Bernardino CA 92408 ALERE Property Group LLC 1151 S. Mildred, Ontario CA 91764 ALERE Property Group LLC Gateway South, San Bernardino, CA 92408 ALERE Property Group LLC 1455 Citrus Street, Riverside, CA 92057 ALERE Property Group LLC 1560 Sierra Ridge, Riverside, CA 92057 ALERE Property Group LLC 705 Columbia Street, Riverside, CA 92057 ALERE Property Group LLC 12215 Holly Street, Rialto, CA 92376 ALERE Property Group LLC 12249 Holly Street, Rialto, CA 92376 ALERE Property Group LLC 12400 Riverside Drive, Mira Loma, CA 91752 ALERE Property Group LLC 13050 Marlay Street, Fontana, CA 92335 ALERE Property Group LLC 13875 Ramona Street, Chino, CA 91710 ALERE Property Group LLC 1391 Vintage Street, Ontario, CA 91764 ALERE Property Group LLC 5700 Airport Road, Ontario, CA 91764 Amazon Tippecanoe and Central Avenues, San Bernardino Airport 92408 American Activewear 11130 Bloomfield Drive, Santa Fe Springs, CA 90670 American Apparel Co. 747 Warehouse St., Bldg. 4, Seventh Fl., Los Angeles, CA 90021 American Apparel Co. 747 Warehouse St., Bldg. 4, Seventh Fl., Los Angeles, CA 90021 American West-Worldwide Express 5725 Jurupa Street, Ontario, CA 91761 American West-Worldwide Express 3401 Etiwanda Avenue, Mira Loma, CA 91752 Americold Logistics 1610 East Sepulveda Blvd., Carson, CA 90810 Americold Logistics 19840 South Rancho Way, Suite 100, Compton, CA 90220 3420 E Vernon Avenue, Vernon, CA 90058 Americold Logistics Americold Logistics 14840 East Procter, Industry, CA 91746 Americold Logistics 4224 District Blvd., Vernon, CA 90059 Americold Logistics 12979 Enterprise Way, Victorville, CA 92395 Americold Logistics 700 Malaga Place, Ontario, CA 91761 Americold Logistics 1415 North Raymond Avenue, Anaheim, CA 92801 Americold Logistics 2750 Orbiter Street, Brea, CA 92821 Ancon Marine/Transportation 1151 Palmryrita Avenue, Riverside, CA 92057 Ancon Marine/Transportation 2657 Fruitland Avenue, Los Angeles, CA 90058 Ancon Marine/Transportation 18158 South Susanna Road, Rancho Dominguez, CA 90220 Ancon Marine/Transportation 2132 E. Dominguez Street, Carson 90810 **APL Logistics** 8369 Milliken Avenue, Rancho Cucamonga, CA 91730 8291 Millikem Avenue. Rancho Cucamonga, CA 91730 **APL Logistics** Aspen Logistics 13133 Innovation Avenue, Victorville, CA 92394 Aspen Logistics 5505 Concours Street, Ontario, CA 91764 ASK Marine, Inc. 1020 McFarland, Wilmington, CA 90744 Auto Zone Distribution Center 1800 S Wineville Avenue, Ontario, CA 91761 **Becton Dickinson Distribution** 2200 West San Bernardino Blvd., Redlands, CA 92374 Big 5 Sporting Goods Inc. 6125 Sycamore Canyon Blvd., Riverside 92507 Big Lots Distribution Center 12434 4th Street, Rancho Cucamonga, CA 91720 Big O Tires 11455 Cantu Galleano Parkway, Mira Loma, CA 91752 Black & Decker 11280 Riverside Drive, Mira Loma, CA 91752 Black & Decker 19701 DaVinci, Lake Forest, CA 92610 BMW of North America Parts Distribution Center 1150 S Milliken Avenue, Ontario, CA 91761 4000 East Mission Blvd., Ontario 91764 **Bridgestone Tire** Brookvale-California Cartage Company 5540 East 4th Street, Ontario 91764 Brookvale-California Cartage Company 20943 S. Maciel Street, Carson, CA 90810 Brookvale-California Cartage Company 2902 Val Verde Court, Compton, CA 90221 Brookvale-California Cartage Company 13060 Temple Avenue, City of Industry, CA 91746 BT Americas-Unilever 305 Resources Drive, Bloomington, CA 92316 Budway 13600 Napa Street, Fontana, CA 92335

15500 Phoebe Avenue, La Mirada, CA 90638

**Buxton Company-Weber Logistics** 

California Cartage Company
California Cartage CFS-Wilmington
California Cartage Company

California Innovations-Weber Logistics

California Multimodal Inc. Cardenas Markets DC

CEVA Logistics CEVA Logistics CEVA Logistics CEVA Logistics C.H. Robinson Co.

Citizen Watch Company of America Collins Commercial Corporation

Colorbok, LLC Colorbok, LLC

Compx Distribution Center

Conoco Phillips-Los Angeles Refinery

ContainerFreight Company

Converse Inc.
Converse Inc.
Converse Inc.
Corodata

Costco Distribution Center-960 Costco Distribution Center-961

Cott Beverage Crocs, Inc. Crown Paper Custom Goods LLC Custom Goods LLC Custom Goods LLC

Custom Goods LLC Custom Goods LLC

CVS Caremark Distribution Center Damco (Division of Maersk) Damco (Division of Maersk) Damco (Division of Maersk) Damco (Division of Maersk) Damco (Division of Maersk)

Dart International (Corporate Office)

DB Schenker
DCG Fullfillment
DCG Fullfillment
Dixieline Lumber/Probuild
Dole/Saddle Creek Logistics

Dollar Tree Distribution Center Dorel Juvenile Group, Inc. Dr. Pepper/Snapple DSC Logistics

DSW Distribution Center DSW Distribution Center

Dura Freight
Eastman Kodak Co.

Electrolux-Inland Empire Distribution Center

El Super

Empire Distributors ENIX Logistics Exel Logistics Exel Logistics

Erlanger Distribution Center Erlanger Distribution Center

F&S Distribution-California Cartage Company

Federal Express

3545 Long Beach Blvd. 5th Floor, Long Beach, CA 90807

2401 E. Pacific Coast Highway, Wilmington 90744

2132 E. Dominguez Avenue, Bldg. A, Long Beach, CA 90810

13265 Valley Blvd., Fontana, CA 92335 2875 Temple Ave., Signal Hill, CA 90755

1040 South Vantage Avenue, Ontario, 91761-Moving to new DC

18120 Bishop Avenue, Carson, CA 90746 19600 S. Western Avenue, Torrance, CA 90501 10681 Production Avenue, Fontana, CA 92337

Ontario, CA 91761

18620 Harman Avenue, Carson, CA 90746
1000 West 190th Street, Torrance, CA 90502
3401 Centerlake Dr., # 370, Ontario, CA 91764
10700 Business Drive, Fontana, CA 92335
10750 7th Street, Rancho Cucamonga, CA 91730
9370 Buffalo Street, Rancho Cucamonga, CA 91730
1660 W. Anaheim Street, Wilmington, CA 90744
6150 Paramount Blvd., Long Beach, CA 90805
1460 S. Hofer Ranch Road, Ontario, CA 91761

1460 S Hofer Ranch Road, Ontario, CA 91761 2100 E Valencia Drive, Suite D, Fullerton, CA 92831

11600 Riverside Drive, Mira Loma 91752 11600 Riverside Drive, Mira Loma 91752

4450 Lowell Street, Ontario, CA 91761

570 Mill Street, San Bernardino, CA 92408 (Building B)

4060 Francis Street, Ontario, CA 1380 S Bon View, Ontario, CA 91761

1031/1035 Watson Center Road, Carson, CA 90745 1128/1130 Watson Center Rd., Carson, CA 90745

12200 Arrow Route Road, Rancho Cucamonga, CA 91730

201 W. Carob, Compton, CA 90038

1130 Watson Center Road, Carson, CA 90746 1500 S Dupont Avenue, Ontario, CA 91764 5011 Firestone Place, South Gate, CA 90280 18215 E. Roland Street, City of Industry, CA 91789 2200 Technology Place, Long Beach, CA 90810 2131 W Willow Street, Long Beach, CA 90805 1015 E. 236th St., Carson, CA 90746-6236

10807 Jersey Street, Rancho Cucamonga, CA 91730 1901 California Street, Redlands, CA 92374 1000 S. Etiwanda Avenue, Ontario, CA 91761 12450 Philadelphia Street, Mira Loma, CA 91752 12212 Holly Street. Riverside, CA 92509 6565 Knott Ave., #c Buena Park, CA 90621 1761 Interchange Drive, San Bernardino, CA 92407

9950 Calabash Avenue, Fontana 92335 14343 Civic Drive, Victorville, CA 92393 12350 Phildelphia Street, Mira Loma, CA 91752

8858 Rochester Avenue, Rancho Cucamonga, CA 91730 8858 Rochester Avenue, Rancho Cucamonga, CA 91730

525 So. Lemon Ave., Walnut, CA 91789

1017 North Las Palmas, Los Angeles, CA 90038

701 Malaga Place, Ontario 91764 1950 Stirling Avenue, Ontario, CA 91761

11383 Newport Drive, Rancho Cucamonga 91730 13500 Marlay Avenue, Fontana, CA 92337 5141 Santa Ana Street, Ontario, CA 91761 12249 Holly Street, Riverside, CA 92509 600 Palmyrita Avenue, Riverside, CA 92057 797 Palmyrita Avenue, Riverside, CA 92057

4444 E. 26th Street, Vernon, CA 90023 12100 Riverside Drive, Jurupa Valley, CA 91752 Federal Express
Flex Solutions/Logistics
FMI/Toll Global Forwarding
FMI/Toll Global Forwarding

Fontana Logistics Center/Romark Logistics

**Fujitrans** 

General Electric Company

General Motors Parts Distribution Center Generla Motors Parts Distribution Center Georgia Pacific --Majestic Spectrum Georgia Pacific --Majestic Spectrum

Gilbert Logistics

Global Sweeping Solutions

Hanjin Intermodal Hautelook, Inc. Hautelook, Inc.

Herbalife International Inc. Herbalife International Inc.

Hewlett Packard Distribution Center Hillwood Investment Properties Hillwood Investment Properties

Hillwood Investment Properties Home Depot-DC Home Depot-RDC Home Depot-RDC Home Shopping Network

Hillwood Investment Properties

ICL Performance Products LP IKEA Wholesale, Inc.

Ingram Micro
Ingram Micro
Ingram Micro
Ingram Micro
Interline
Jakks Pacific Inc.

Jam-N Logistics

JCPenney Distribution Center JCPenney Distribution Center Jenney Craig Distribution Center

Kenko Group (Logistics)

Kids Headquarters-Weber Logistics

K-Mart K-Mart

Kohler operated by Kenko Logistics

Kohl's DC

Komar Distribution Service Komar Distribution Service

Kraft-Schenkers Ralphs (Kroger) Ralphs (Kroger)

K-Swiss Distribution Center

Kumho Tires USA KW International Lamps Plus DC

La-Z-Boy West Coast Distribution Center

Le Saint Logistics Leggett and Platt 7250 North Cajon Blvd., San Bernardino, CA 92407

3351 E. Philadelphia, Ontario, CA 91764 400-450 Westmont Drive, San Pedro, CA 90731 3355 Dulles Drive, Mira Loma, CA 91752 13521 Santa Ana Avenue #A, Fontana, CA 92337

1231 E. 230th Street, Carson, CA 90745

11600 Philadelphia Street, Mira Loma, CA 91752

9150 Hermosa Avenue, Rancho Cucamonga, CA 91730

11900 Cabernet Drive, Fontana, CA 92337 14875 Monte Vista Avenue, Ontario, CA 91764 5062-5076 Chino Hills Parkway, Chino Hills 91709

2849 Ficus Street, Pomona 91766

5405 Industrial Parkway, San Bernardino, CA 1111 Watson Center Road #A, Carson, CA 90745 13611 Jurupa Avenue, Fontana, CA 92336

1212 South Flower Street, Suite 300, Los Angeles, CA 90015

930 E. 233rd St., Carson, CA 90745-6203 930 E 23rd St., Carson, CA 90745-6203

7010-7140 North Cajon Blvd., San Bernardino, CA 92410 Building 2-West Valley Logistics Center-Fontana 92335 Building 1-West Valley Logistics Center-Fontana 92337 Building 3-West Valley Logistics Center-Fontana 92337 Building 4-West Valley Logistics Center-Fontana 92337 Building 5-West Valley Logistics Center-Fontana 92337 Building 6-West Valley Logistics Center-Fontana 92337

Ontario Airport 91764 Ontario Airport 91764 Ontario Airport 91764

11650 Venture Drive, Mira Loma, CA 91752 27352 River Bluff Avenue, Redlands, CA 92374 5655 E. Ontario Mills Parkway, Ontario, CA 91761 13473 and 13423 Santa Ana Avenue, Fontana 92335

810 Main Street, Ontario, CA 91764 5555 E. Jurupa St., Ontario, CA 91761

1600 E. St. Andrews Place, Santa Ana, CA 92705 Mills Street, San Bernardino Airport 92408 12510 Micro Drive, Mira Loma, CA 91752 11850 Riverside Drive, Mira Loma, 91752 Mills Street, San Bernardino Airport 92408 21749 Baker Parkway, City of Industry 91789

2140 University Drive, Rancho Dominguez, CA 90220 6800 Valley View Avenue, Buena Park, CA 90620-1162

13874 Norton Avenue, Chino, CA 91710 11335 Jersey Blvd. Suite A, Chino, CA 91710 13438 Foster Road, Santa Fe Springs, CA 90670

17011 Beach Blvd., Suite 1100, Huntington Beach, CA 92647

5600 East Airport Drive, Ontario 91764 3100 Milliken Avenue, Mira Loma 91752

675 E. Central Avenue, San Bernardino, CA; San Bernardino Airport 92408

890 E Mill Street, San Bernardino, CA 92408 12400 Riverside Drive, Mira Loma, CA 91752 11850 Riverside Drive, Mira Loma, CA 91252

3971 Airport Drive, Ontario 91764 14900 Garfield, Paramount, CA 90723

2201 South Wilmington Avenue, Compton, CA 90220 3177 Space Center Court, Mira Loma, CA 91752 10299 6th Street, Rancho Cucamonga, CA 91730 18655 S. Bishop Avenue, Carson, CA 90746 9425 California Avenue, Building 2, Redlands 92614

3550 E. Francis Street, Ontario, CA 91764 7630 Cherry Avenue, Fontana, CA 92336

Alliance California, San Bernardino Airport 92408

LG Electronics Liberty Hardware

Lineage-Castle and Cooke Cold Storage
Lowe Enterprises Commercial Group
Lowe Enterprises Commercial Group

Magic Touch Distribution

Mattel, Inc.

Mazda Parts Distribution Center

McKesson DC MCM Distribution Medline Industries Meiko America

Michaels Distribution Center Michelin North America

Millard Refrigeraton Services-Von's

MIQ Logistics

National Distribution Center National Distribution Center

Navy Exchange--Majestic Spectrum-

NEC Logistics Nestle USA

New Balance/ Brookvale International

Newell Rubbermaid

NFI Logistics and Distribution NFI Logistics and Distribution NFI Logistics and Distribution NFI Logistics and Distribution NFI Logistics and Distribution

NFI-NDC

Nippon Express USA Nordstrom Distribution Center

ODW Logistics Office Depot Office Depot

OIA Logistics-Hanjin Intermodal

Ontario Distribution Center-James Campbell Co.

Ozburn-Hessey Logistics

Pacer Cartage

Pacific Coast Warehouse Company

Pacific Paper--Inland Empire Distribution Center

Pactiv Corp.

Panasonic Corporation of North America Park Mira Loma West-Industrial Dev. Intl.

Pep Boys Auto Pepsi Cola Bottling Petco Distribution Center

Pier One Import Distribution Center Pioneer Electronics-Weber Logistics

Port Logistics Group Port Logistics Group Port Logistics Group Price Transfer, Inc. Price Transfer, Inc. Price Transfer, Inc. Price Transfer, Inc. 9415 Calabash Avenue, San Bernardino 92408

5555 Jurupa Street, Ontario, CA 91761
2344 Fleetwood Drive, Riverside, CA 92509
2551 South Lilac Avenue, Rialto, CA 92335
3100 Sierra Pine, Los Angeles (Vernon) 90058
4100 Bandini Blvd., Los Angeles (Vernon) CA 90023

13550 Valley Blvd., Fontana, CA 92335 21700 Barton Road, Colton, CA 92324 280 Deberry Street, Colton CA 92324 Hunter Park (Riverside), CA 92057 3984 Indian Avenue, Perris, CA 92551

865 S. Figueroa St., Suite 2550, Los Angeles, CA 90017

2057 E. Cedar Street, Ontario, CA 91761

San Bernardino (Alliance North-San Bernardino Airport 92410

1496 E. Locust Avenue, Ontario, CA 91761 9501 S. Norwalk Avenue, Santa Fe Springs, CA 14959 Seneca Road, Victorville, CA 92392 1089 E. Mill Street, San Bernardino, CA 92408 12300 Riverside Drive, Mira Loma, CA 91752 3501 W Avenue H, Lancaster, CA 93536

3251 De Forest Circle, Mira Loma, CA 91752 1025 W 190th Street, Gardena, CA 90017 1991 S. Cucamonga Avenue, Ontario, CA 91761 5140 Santa Ana Street, Ontario, CA 91761

4250 Eucalyptus Avenue, Ontario, CA 91764 970 Francisco Street, Torrance, CA 90502

3450 Dulles Drive, Riverside 92057 5540 East 4th Street, Ontario 91764

17182 Newark Avenue, Victorville, CA 92393 16047 Mountain Avenue, Chino, CA 91708 15750 Mountain Avenue, Chino, CA 91708 15710 Mountain Avenue, Chino, CA 91708 15913 Mountain Avenue, Chino, CA 91708 5140 Santa Ana Street, Ontario, CA 91761 16045 Mountain Avenue, Chino 91710 22 Centerpointe Drive, Las Palmas, CA 90623

22 Centerpointe Drive, Las Palmas, CA 90623 1600 S. Milliken Avenue, Ontario, CA 91764 581 Mills Street, San Bernardino Airport 92410 3366 E. Willow St., Signal Hill, CA 90806 3500 W. Willow Street. Long Beach, CA 90806 1111 Watson Center Road#A, Carson, CA 90745 5400 E Francis Street, Ontario, CA 91761

5120 Santa Ana Street, Rancho Cucamonga, CA 91739 5800 E. Shiela St., Los Angeles, CA 90040-2322

3601 Jurupa Street, Ontario, CA 91761

8856 Utica Avenue, Rancho Cucamonga, CA 91730 786 Central Avenue, San Bernardino, CA 92410

6550 Katella Ave., Cypress, CA 90630-5102

26632 Towne Center Drive, Suite 320-Foothill Ranch, CA 92610

300 Tippecanoe Avenue, San Bernardino, CA 92408

6659 Sycamore Blvd., Riverside, CA 92507 4345 Parkhurst Street, Mira Loma, CA 91252 3000 E Philadelphia Street, Ontario, CA 91761 3655 Philadelphia Street, Ontario, CA 91761 15530 Salt Lake Avenue, City of Industry, CA 91745

24760 S. Main Street, Carson, CA 90745

19801 S Santa fe Avenue, Rancho Dominguez, CA 90221 2790 E. Del Amo Blvd., Rancho Dominguez, CA 90221

2711 E Dominguez Street, Carson, CA 907451240 E. 230th Street, Carson, CA 907451240 E. 230th Street, Carson, CA 90745

Prologis Prologis Prologis

Quiksilver Distribution Center
Quiksilver Corporate Headquarters
Radex Distribution-Dart Warehouse Corp.

Ralphs (Kroger) Ralphs (Kroger) Rehrig Pacific Logistics

**Restoration Hardware Distribution** 

Regent Sports Corporation-Weber Logistics Renaissance-Hillwod Investment Properties

Ricoh Logistics System Co., Ltd. Ricoh Logistics System Co., Ltd.

Roadway Express, Inc. Roadway Express, Inc.

Ross Stores Distributon Center Ross Stores Distributon Center Rubbermaid Office Products

Russell Sigler

Ryder Integrated Logistics Ryder Integrated Logistics Ryder Integrated Logistics Ryder Integrated Logistics Saddle Creek Logistics Sanyo Logistics

Salton Inc./Weber Logistics
Sam's Club Distribution Center
Save-a-Lot Distribution Center

SB Freight

Schafer Brothers Distribution Center, Inc.

Schneider Logistics

Sears Logistics Services, Inc. Seko International Logistics Seven Up-Royal Crown Bottling

Shamrock Foods Sharp Electronics Sir Distribution Skechers DC Skechers DC Skechers DC

Slime Accessories Marketing-Weber Logistics

Smuckers Distribution Center Solo Cup Distribution Center

Solomon Colors Solomon Colors

Sony Electronics Inc.-Supply Chain Systems

Southern California Logistics Center

Southern Counties Express Southern Counties Express Southern Counties Express South Rialto Logistics Center

Speciality Foods--Majestic Spectrum

Sports Chalet DC

Staples--Majestic Airport Center

Staples

Fontana, CA; Adjacent to BNSF and in Kaiser Logistics Center 92335

11099 South La Cienega Blvd., LA 90045

4000 Redondo Beach Avenue, Redondo Beach, CA 90275 11310 Cantu Galleano Ranch Road, Mira Loma, CA 91252 15202 Graham Street, Huntington Beach, CA 92649 9060 Rochester Avenue, Rancho Cucamonga, CA

Ontario, CA 91761

3305 Bandini Blvd., Vernon, CA 90058 1430 S. Eastman, Los Angeles, CA 90023 4130 Noakes Street, Commerce, CA 90023 9060 Rochester Avenue, Rancho Cucamonga, CA

Ontario, CA 91761

14900 Garfield, Paramount, CA 90723

2201 South Wilmington Avenue, Compton, CA 90220 8950 Toronto Avenue, Rancho Cucamonga, CA 91730 11640 Herrel Street, Suite B, Mira Loma, CA 91752 13530 Rosecrans Avenue, Santa Fe Springs, CA 90670 268 W Hospitality Lane, Suite 105, San Bernardino, CA 92408

1231 Warner Avenue, Tustin, CA 92780
1123 Warner Avenue, Tustin, CA 92780
17401 Adelanto Rd., Adelanto, CA 92301-2701
4700 S. Eastern Ave., Los Angeles, CA 90040-2913
17800 Perris Road, Moreno Valey, CA 92551

3404 Indian Avenue, Perris 92551

1130 East 230th Street, Carson, CA 90745
14751 Meridan Parkway, Riverside, CA 92518
4305 Jurupa Street, Ontario, CA 91761
1320 S. Baker Avenue, Ontario, CA 91761
1100 E. Orangethorpe Avenue, Anaheim, CA
11145 Inland Avenue, Mira Loma, CA 91752
5431 E. Philadelphia Street, Ontario, CA 91761
8400 Milliken Avenue, Rancho Cucamonga, CA 91739
2301 W. San Bernardino Drive, Redlands, CA 92614
1000 South Cucamonga Drive, Ontario, CA 91761
10670 Acacia Street, Rancho Cucamonga, CA 91730

1981 E. 213th Street, Carson, CA 90749

2626 E. Vista Industria, Rancho Dominguez, CA 90221

900 Turnbull Canyon Road, City of Industry, CA 91745

5525 S. Soto St., Vernon, CA 90058

2411 Santa Fe Avenue, Redondo Beach, CA 90278

1717 Park Avenue, Redlands, CA 92373 12400 Riverside Drive, Mira Loma, CA 91752

1920 E Locust Street, Ontario, CA 91764 29800 Eucalyptus Ave., Rancho Belago 92555

4100 E Mission, Ontario, CA 91761

29800 Eucalyptus Avenue, Morena Valley 92551

5690 Industrial Parkway, San Bernardino, CA 92408

2496 West Walnut, Rialto, CA 92376 1251 W. Durst Drive, Rialto, CA 92376

11061 Jersey Blvd., Rancho Cucamonga, CA 91730

2201 E. Carson St., Carson, CA 90749 17477 Nisqualli Avenue, Apple Valley 92307

18020 South Santa Fe Avenue, Rancho Dominquez, CA 90220

989 E. 233rd St., Carson, CA 90745

2113 W. 17th St., Long Beach, CA 90813-1013 3700 South Riverside Avenue. Riato, CA 92501 4340 Eucalyptus Avenue, Ontario, CA 91764 2285 S. Ponderosa Avenue, Ontario, CA 91761 1500 S. Dupont Avenue, Ontario, CA 91764 450 South Cactus Avenue, Rialto 92376 Staples
Stater Bros. Markets
States Logistic Services Inc.

St. George Warehouse of Calif., Inc.

States Logistic Services Inc.

Sunkist Growers

Superior Assembly & Distribution Center

Swift Transportation Co., Inc. Systems Services of America Systems Services of America Target Import Warehouse Target Import Warehouse The Timberland Company

3M West Coast Distribution Center-EXEL Logistics

3M Company-Pharmaceuticals Division

3 Zone Logistics LLC

Tireco, Inc.

Tire's Warehouse DC Tire's Warehouse DC Tire's Warehouse DC Toll Global Forwarding Toll Global Forwarding

Toshiba

Toshiba America medical Systems Inc. Total Transportation Services/NEC Toyota Logistics Services, Inc. Toyota National Parts DC

Toys "R" Us Tri-Modal (Ability)

Uline

Under Armour DC

Universal Warehouse Co.
UPS Supply Chain Solutions
UPS Supply Chain Solutions
UPS Supply Chain Solutions
UPS Supply Chain Solutions
Updike Distribution Logistics
USC Distribution Services

Unified Western Grocers, Inc.

USF Bestway USF Bestway USF Bestway Vanguard Logistics Vanguard Logistics Vans Distribution Center

Ventura Foods
Vitco Food Distribution
Volkswagen of America
Von's (Safeway)

VSMPO-Tirus, US

Ventura Foods

Walmart---Schneider Logistics Warehouse Specialists (WSI) Pomona Warehouse Specialists (Bayer) Carson Warehouse Specialists (Bayer) La Mirada 1500 S Dupont Avenue, Ontario, CA 91764
301 S. Tippecanoe Avenue, San Bernardino 92408
5650 Dolly Avenue, Buena Park, CA 90621
7151 Cate Drive, Buena Park, CA 90621
6570 Altura Blvd., Buena Park, CA 90620
13405 Marlay Street, Fontana, CA 92335
5590 E. Francis Street, Ontario, CA 91761
10613 Jasmine Street, Fontana, CA 92337

PO Box 7888, Van Nuys, CA 91409

5525 S. Santa Fe Ave., Vernon, CA 90058-3523 9951 Banana Ave., Fontana, CA 92335 10681 Calle Lee, Los Alamitos, CA 90720 13250 Philadelphia Street, Fontana, CA 92335 1505 S. Haven Ave., Ontario, CA 91761 3110 Alda Avenue, Rialto 92377

1650 South Central Avenue, Compton, CA 90220

3950 East Airport Drive, Ontario, CA 91761 5151 E. Philadelphia St., Ontario, CA 91761 19901 Nordhoff Street, Northridge, CA 91324 22411 S. Bonita Street, Carson, CA 90745 19545 Production Avenue, Fontana, CA 92337

240 Teller Street, Corona, CA 92879

13225 Alondra Blvd., Santa Fe Springs, CA 90670

13949 Balboa Blvd., Sylmar, CA 91342 3355 Dulles Drive, Mira Loma, CA 91752 400-450 Westmont Drive, San Pedro, CA 90731 11145 Inland Ave., Mira Loma, CA 91752

2441 Michelle Dr., Tustin, CA 92780

18735 South Ferris Ave., Rancho Dominguez 90220

785 Edison Ave., Long Beach, CA 90813
1425 S. Rockefeller Way, Ontario, CA 91761
1110 W. Merrill Ave., Rialto, CA 92376
2011 Carson Street, Carson, CA 90110
2950 Jurupa Street. Ontario, CA 91761
2510 W. Walnut, Rialto, CA 92376
5200 Sheila St., Commerce, CA 90040
2850 E. Del Amo Blvd., Carson, CA 90810
11991 Landon Drive, Riverside 92057

771 Watson Center Rd., Carson, CA 90745-4109 13050 Marlay Street, Fontana, CA 92335 524 W Fourth Street, Beaumont, CA 92223 415 Nicholas Road, Beaumont, CA 92223 5801 E Airport Drive, Ontario, CA 91781 2470 Lugonia Avenue, Redlands, CA 92374 1150 South Etiwanda Avenue, Ontario, CA 91781 3015 Ana Street, Rancho Dominguez, CA 90221 575 E. Weber Ave., Compton, CA 90221

10661 Etiwanda Avenue, Fontana, CA 92337 2200 N. Batavia Street, Orange, CA 857 E 230th Street, Carson, CA 90745

2661/2665 East Del Amo, Rancho Dominguez, CA 90221 15700 Shoemaker Ave., Santa Fe Springs, CA 90670

40 Pointe Drive, Brea, CA 92821

2900 Jurupa Av., Ontario

10660 Mulberry Avenue, Fontana, CA 92337 3095 E Cedar Street, Ontario, CA 91761

12801 Excelsior Drive, Santa Fe Springs, CA 90670

3838 Wacker Dr., Mira Loma, CA 91752

4100 S. Hammer Avenue, Mira Loma, CA 91752 2743 Thompson Creek Road, Pomona, CA 91767 20455 Reeves Avenue, Carson, CA 90745

14585 Industry Circle, La Mirada, CA 90638

Walgreens Distribution Center Wal-Mart Stores/Schneider Logistics

Wal-Mart Stores, Inc. Wal-Mart Stores, Inc.

Weber Logistics-La Mirada DC Weber Logistics-Norwalk II DC Weber Logistics-Santa fe Springs DC

Weber Logistics-SD DC
Weber Logistics-Fontana 1 DC
Weber Logistics-Redlands II DC
Weber Logistics-Norwalk I DC
Weber Logistics-Fontana III DC
Weber Logistics-Rancho I DC
Weber Logistics-Redlands I DC

Western USA Waste/Waste Management

West Valley Logistics Center

Young's Market DC YRC Logistics

YRC Freight/Roadway Express Yusen Logistics-Carson II Yusen Logistics-Carson I Yusen Logistics-Dominguez Yusen Logistics-Mira Loma 17500 Perris Blvd., Moreno Valley, CA 92551 4100 S. Hammer Avenue, Mira Loma, CA 91752 21101 Johnson Road, Apple Valley 92307 12434 4th Street, Fontana, CA 92335

15500 Phoebe Avenue, La Mirada, CA 90638 15625 Shoemaker Avenue, Norwalk, CA 90650

13530 Rosecrans Avenue, Santa Fe Springs, CA 90670

1366 30th Street, SD 92154

13265 Valley Blvd., Fontana, CA 92335 1651 California Street, Redlands, CA 92374 15301 Shoemaker Avenue, Norwalk, CA 90650 10850 Business Drive, Fontana, CA 92337

9345 Santa Anita Avenue, Rancho Cucamonga, CA 91730 2301 W. San Bernardino Avenue, Redlands, CA 92373

1970 E. 213th St., Long Beach, CA 90810

268 West Hospitality Lane, Suite 105, San Bernardino, CA 92408

6711 Bickmore Avenue, Chino, CA 91708 10268 Almond Avenue, Fontana, CA 92337

4700 S. Eastern Ave., Los Angeles, CA 90040-2913 2320 E. Dominguez Street, Long Beach, CA 90810 2417 E. Carson Street, Long Beach, CA 90810 2350 E Dominguez Street, Long Beach 90810 3285 De Forest Circle, Mira Loma 91752